

1.) CORPORATION NAME: POLICY ANALYSIS, INC.	DUE DATE: 8/31/2012				
2.) VA REGISTERED AGENT NAME AND OFFICE ADDRESS: CYNTHIA TAYLOR 6109C ARLINGTON BLVD FALLS CHURCH, VA 22044	SCC ID NO: 02084366				
3.) CITY OR COUNTY OF VA REGISTERED OFFICE: FAIRFAX COUNTY	5.) STOCK INFORMATION <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 50%;">CLASS</td> <td style="width: 50%;">AUTHORIZED</td> </tr> <tr> <td>COMMON</td> <td>5,000</td> </tr> </table>	CLASS	AUTHORIZED	COMMON	5,000
CLASS	AUTHORIZED				
COMMON	5,000				
4.) STATE OR COUNTRY OF INCORPORATION: VA					

6.) PRINCIPAL OFFICE ADDRESS:

ADDRESS: 9520 BENT CREEK LANE

CITY/ST/ZIP: VIENNA, VA 22182

7.) DIRECTORS AND PRINCIPAL OFFICERS: All directors and principal officers must be listed. An individual may be designated as both a director and an officer.

NAME: HOWARD PHILLIPS TITLE: PRESIDENT ADDRESS: 9520 BENT CREEK LN CITY/ST/ZIP/CO: VIENNA, VA 22182	<input checked="" type="checkbox"/>	OFFICER	<input checked="" type="checkbox"/>	DIRECTOR
NAME: MARGARET PHILLIPS TITLE: VP/TREAS ADDRESS: 9520 BENT CREEK LANE CITY/ST/ZIP/CO: VIENNA, VA	<input checked="" type="checkbox"/>	OFFICER	<input checked="" type="checkbox"/>	DIRECTOR
NAME: DOUGLAS PHILLIPS TITLE: SECRETARY ADDRESS: 200 CANA DA VERDE CITY/ST/ZIP/CO: SAN ANTONIO, TX 78163	<input type="checkbox"/>	OFFICER	<input checked="" type="checkbox"/>	DIRECTOR
NAME: CYNTHIA TAYLOR TITLE: DIRECTOR ADDRESS: 6109 C ARLINGTON BLVD CITY/ST/ZIP/CO: FALLS CHURCH, VA 22044	<input type="checkbox"/>	OFFICER	<input checked="" type="checkbox"/>	DIRECTOR

I AFFIRM THAT THE INFORMATION CONTAINED IN THIS ELECTRONIC REPORT IS ACCURATE AND COMPLETE AS OF THE DATE BELOW AND THAT I AM LEGALLY AUTHORIZED TO SIGN THIS REPORT.

/s/ CYNTHIA TAYLOR	CYNTHIA TAYLOR, DIRECTOR	8/31/2012
SIGNATURE OF DIRECTOR/OFFICER LISTED IN THIS REPORT	PRINTED NAME AND CORPORATE TITLE	DATE

It is a Class 1 misdemeanor for any person to sign a document, which includes this electronic record, that is false in any material respect with the intent that the document be delivered to the Commission for filing.