

1.) CORPORATION NAME: HigherEchelon, Inc.	DUE DATE: 9/30/2013				
2.) VA REGISTERED AGENT NAME AND OFFICE ADDRESS: DUNLAP GRUBB & WEAVER PLLC 199 LIBERTY ST SW LEESBURG, VA	SCC ID NO: 07141476				
3.) CITY OR COUNTY OF VA REGISTERED OFFICE: LOUDOUN COUNTY	5.) STOCK INFORMATION <table border="1" style="width:100%; border-collapse: collapse;"> <tr> <td style="width:50%;">CLASS</td> <td style="width:50%;">AUTHORIZED</td> </tr> <tr> <td>COMMON</td> <td>5,000</td> </tr> </table>	CLASS	AUTHORIZED	COMMON	5,000
CLASS	AUTHORIZED				
COMMON	5,000				
4.) STATE OR COUNTRY OF INCORPORATION: VA					

6.) PRINCIPAL OFFICE ADDRESS:

ADDRESS: 1100 N. GLEBE ROAD, STE. 1010

CITY/ST/ZIP: ARLINGTON, VA 22201

7.) DIRECTORS AND PRINCIPAL OFFICERS: All directors and principal officers must be listed. An individual may be designated as both a director and an officer.

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|---|---|--|
| NAME: TAYLOR R JUSTICE
TITLE: PRESIDENT
ADDRESS: 1100 N. GLEBE ROAD, STE. 1010
CITY/ST/ZIP/CO: ARLINGTON, VA 22201 | <input checked="" type="checkbox"/> OFFICER | <input checked="" type="checkbox"/> DIRECTOR |
| NAME: PAUL J MAGGIANO
TITLE: VP/S
ADDRESS: 1100 N. GLEBE ROAD, STE. 1010
CITY/ST/ZIP/CO: ARLINGTON, VA 22201 | <input checked="" type="checkbox"/> OFFICER | <input checked="" type="checkbox"/> DIRECTOR |
| NAME: DONALD J ROSS
TITLE: VP/T
ADDRESS: 1100 N. GLEBE ROAD, STE. 1010
CITY/ST/ZIP/CO: ARLINGTON, VA 22201 | <input checked="" type="checkbox"/> OFFICER | <input checked="" type="checkbox"/> DIRECTOR |

I AFFIRM THAT THE INFORMATION CONTAINED IN THIS ELECTRONIC REPORT IS ACCURATE AND COMPLETE AS OF THE DATE BELOW AND THAT I AM LEGALLY AUTHORIZED TO SIGN THIS REPORT.

/s/ TAYLOR R JUSTICE	TAYLOR R JUSTICE, PRESIDENT	1/14/2014
SIGNATURE OF DIRECTOR/OFFICER LISTED IN THIS REPORT	PRINTED NAME AND CORPORATE TITLE	DATE

It is a Class 1 misdemeanor for any person to sign a document, which includes this electronic record, that is false in any material respect with the intent that the document be delivered to the Commission for filing.